



## ■ Critical Issues

- **We are unable to calculate the costs that are useful for a variety of decision-making.**

We fail to obtain reliable cost information from the actual cost calculations, and we are unable to appropriately carry out decision-making in profit calculating and price fixing for each product.

- **We cannot interrelate the improvement results and the management business results.**

There is disassociation between the calculated improvement activity results and the factory business results. Therefore, we cannot trust the improvement results calculations.

- **Our allocation of indirect costs is not well planned, and is not useful for improving efficiency in indirect divisions.**

The relationship between the cost and the service provided by the indirect divisions is unclear. It is not possible to utilize the indirect divisions effectively or efficiently.

## ■ JMAC Concept

- **Rather than aiming to provide a specific technique, JMAC develops a system that matches your company's actual situation.**

The purpose of the program is not to introduce a specific cost calculation method or cost management method, but to verify and establish a management system that will ensure issue-solving in your company.

- **JMAC builds up a cost information system that is useful for establishing competitive supremacy.**

The issues relating to competitiveness are verified, and the cost information required to establish your company's competitive supremacy are clarified. Then, we develop an efficient cost management mechanism.

- **Rather than only using for financial statement production, we calculate actual costs that will be useful in various decision-making situations.**

Cost calculations are carried out for use in a variety of decision-making situations, such as results evaluation between divisions and for different products, rather than only for producing financial statements.

- **We help you to develop a system that is interrelated with cost innovation activities based on the ideal costs.**

Based on the "ideal cost", which is the technologically verified highest level cost, cost information is provided that contributes to various activities such as cost planning, cost improvement, and cost maintenance.

- **A system is built that matches the precision of the management purpose that does not include meaningless refinements.**

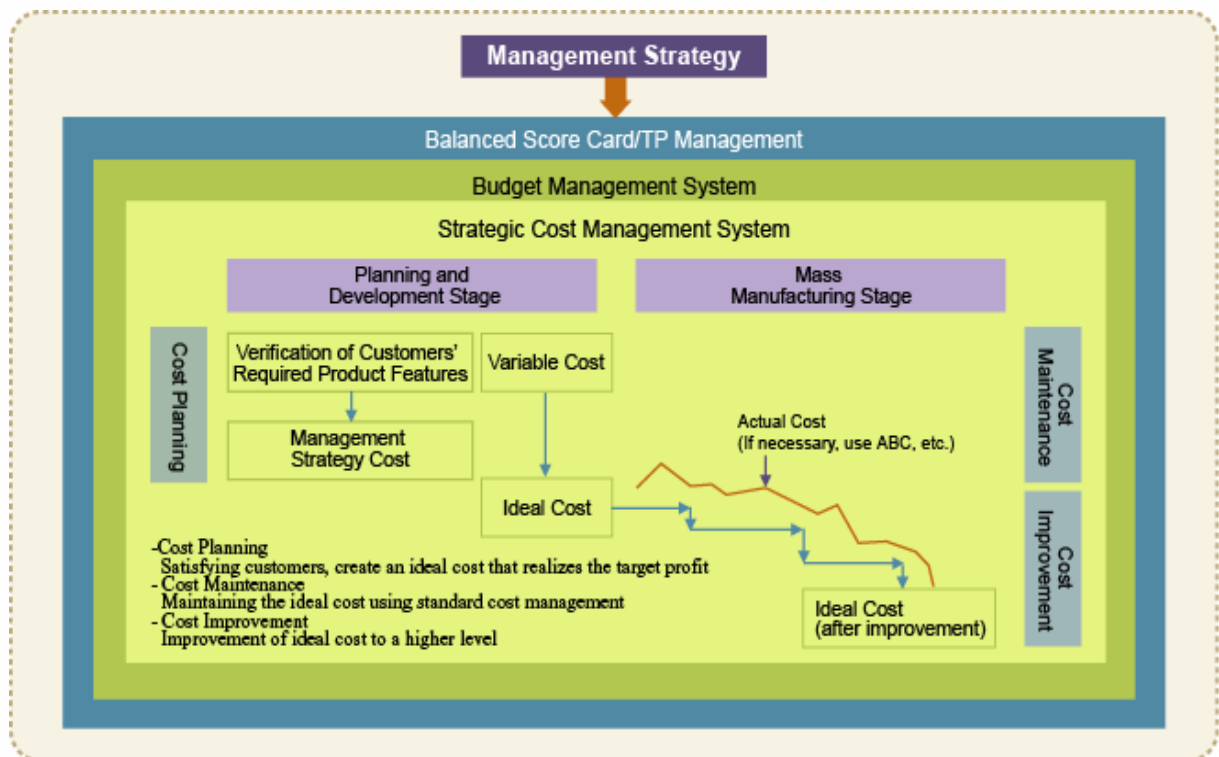
Through this program, we clarify the business objectives and build a system that ensures successful achievement and effective operations



## JMAC Features

### Features of strategic cost management system-building program

- ◆ Building of cost management system that is linked with the management strategy and manufacturing strategy
- ◆ Establishment of a system that is useful for establishing plans and measuring the results of cost reduction activities
- ◆ Building of an innovative system based on the ideal cost as the cost to be aimed for



## Results

The expected results will be as follows:

1. The business results of the manufacturing cost will be clarified on a division and product basis.
2. The program will identify the relationship between indirect costs and the service provided by the indirect divisions to other divisions.
3. The business results of the cost reduction activities will be clarified.
4. It will be possible to carry out progress management of cost reduction activities.
5. We can understand cost information that will be useful in various planning such as for budgeting, selling price estimation, and cost estimation.

This program enables us to provide the cost information necessary for achieving strategic issues such as brand value improvement, sales increasing, and profit rate increasing at the required timing to the people who need it. This allows economic decision-making to be successfully carried out.